

**Ten Year Pro-Forma
General Fund**

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
ESTIMATED REVENUES:										
Taxes:										
Property Taxes	16,529,608	17,280,428	18,046,133	19,088,655	20,307,660	21,621,775	22,908,642	24,220,980	25,608,825	27,061,570
Utility Taxes	6,514,395	6,553,946	6,599,359	6,650,671	6,707,923	6,771,160	6,840,434	6,915,803	6,997,328	7,085,077
Franchise Fees	985,154	1,034,412	1,086,132	1,140,439	1,197,461	1,257,334	1,320,201	1,386,211	1,455,521	1,528,297
Licenses and Permits	2,595,700	2,661,699	2,705,073	2,773,964	2,819,091	2,891,002	2,937,951	3,013,016	3,061,862	3,140,220
Intergovernmental Revenue	6,013,806	6,173,247	6,337,835	6,507,771	6,683,265	6,864,536	7,051,812	7,245,333	7,445,349	7,652,120
Charges for Services	3,714,765	3,900,503	4,095,528	4,300,305	4,515,320	4,741,086	4,978,140	5,227,047	5,488,400	5,762,820
Fines and Forfeitures	592,000	621,600	652,680	685,314	719,580	755,559	793,337	833,003	874,654	918,386
Other Revenue	613,252	622,795	632,603	642,689	653,063	663,739	674,728	686,046	697,704	709,720
Fund Transfers/Reimbursements	9,337,800	9,682,624	10,041,628	10,415,428	10,804,670	11,210,027	11,632,207	12,071,945	12,530,015	13,007,222
Total Estimated Revenues	46,896,480	48,531,253	50,196,973	52,205,237	54,408,033	56,776,217	59,137,453	61,599,385	64,159,658	66,865,432
		3.49%	3.43%	4.00%	4.22%	4.35%	4.16%	4.16%	4.16%	4.22%
ESTIMATED APPROPRIATIONS BY PROGRAM:										
General Government	4,346,080	4,501,197	4,660,979	4,862,259	5,089,406	5,330,586	5,569,515	5,813,720	6,069,879	6,336,681
Plan/Community Development	2,347,830	2,428,662	2,507,498	2,613,471	2,735,885	2,866,644	2,994,619	3,124,959	3,262,243	3,405,604
Public Works	7,132,077	7,543,129	7,878,997	8,263,402	8,682,943	9,127,696	9,583,780	10,058,857	10,559,892	11,086,718
Police	11,824,432	12,350,408	12,837,435	13,472,026	14,203,503	14,994,196	15,791,808	16,624,302	17,517,190	18,469,635
Fire	9,464,008	9,916,477	10,310,893	10,822,187	11,409,852	12,043,656	12,681,679	13,345,684	14,055,394	14,809,480
Parks & Recreation	6,638,316	6,932,035	7,187,554	7,513,366	7,884,110	8,280,754	8,677,004	9,085,928	9,519,298	9,975,835
Organizational Support	1,386,212	1,419,579	1,452,812	1,506,153	1,570,804	1,640,059	1,704,742	1,768,844	1,835,879	1,904,931
Transfers/Reimbursements	2,786,006	1,156,174	989,206	953,620	950,154	950,418	946,986	943,713	426,669	430,675
Funding for commuter rail	77,000	222,222	333,333	444,444	555,555	666,666	777,777	888,888	999,999	1,049,999
Early retirement incentives	(119,978)	(168,357)	(173,423)	(168,220)	(163,174)	(158,278)	(153,530)	(148,924)	(144,457)	(140,123)
Total Estimated Appropriations	45,881,983	46,301,525	47,985,284	50,282,708	52,919,037	55,742,396	58,574,379	61,505,971	64,101,987	67,329,434
Excess Revenues (Deficit)	1,014,497	2,229,729	2,211,689	1,922,529	1,488,995	1,033,821	563,074	93,413	57,671	(464,002)
ESTIMATED APPROPRIATIONS BY CATEGORY:										
City operations	40,232,866	41,994,334	43,617,547	45,682,253	48,034,224	50,558,133	53,094,277	55,724,317	58,522,112	61,481,668
City capital maintenance	1,519,877	1,677,573	1,765,809	1,864,458	1,971,475	2,085,398	2,204,128	2,329,133	2,461,784	2,602,284
Organizational support	1,386,212	1,419,579	1,452,812	1,506,153	1,570,804	1,640,059	1,704,742	1,768,844	1,835,879	1,904,931
Transfers to other funds	2,786,006	1,156,174	989,206	953,620	950,154	950,418	946,986	943,713	426,669	430,675
Commuter rail funds	77,000	222,222	333,333	444,444	555,555	666,666	777,777	888,888	999,999	1,049,999
Early retirement incentives	(119,978)	(168,357)	(173,423)	(168,220)	(163,174)	(158,278)	(153,530)	(148,924)	(144,457)	(140,123)
Contingency	1,014,497	2,229,729	2,211,689	1,922,529	1,488,995	1,033,821	563,074	93,413	57,671	(464,002)
Total Estimated Appropriations	46,896,480	48,531,253	50,196,973	52,205,237	54,408,033	56,776,217	59,137,453	61,599,385	64,159,658	66,865,432
DETAIL OF CAPITAL MAINTENANCE APPROPRIATIONS:										
Traffic control	330,193	346,112	361,320	378,581	397,345	417,203	437,586	458,814	481,179	504,678
Sidewalks, bikepaths and curbs	375,000	475,000	503,950	534,712	567,401	602,141	639,064	678,310	720,030	764,381
Street paving	814,684	856,461	900,539	951,165	1,006,729	1,066,055	1,127,478	1,192,009	1,260,575	1,333,224
	1,519,877	1,677,573	1,765,809	1,864,458	1,971,475	2,085,398	2,204,128	2,329,133	2,461,784	2,602,284